

332 - Department of Housing and Community Affairs

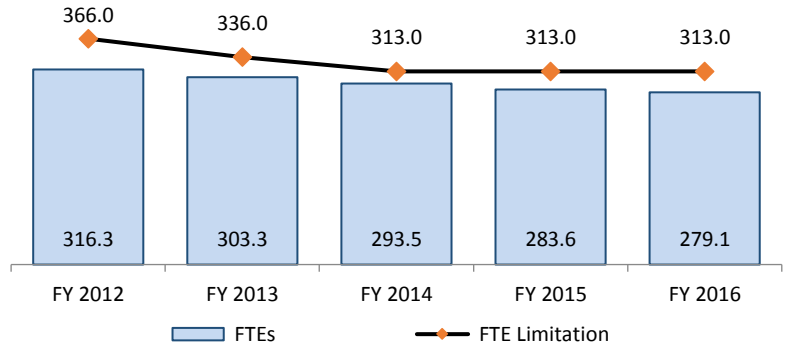
Workforce Summary Document prepared by the State Auditor's Office.
Based on information self-reported by the agency, the following items are worth noting.

Full-Time Equivalent (FTE) Employees

The agency's full-time equivalent (FTE) employee limitation remained the same in fiscal year 2016 compared to fiscal year 2015. Compared to fiscal year 2012, the agency saw a decrease of 37.2 (11.8 percent) in the total number of FTEs. The agency also employed 1.3 and 1.6 federally funded FTEs in fiscal years 2013 and 2014, respectively. Those FTEs do not count against the FTE limitation.

FTEs Below/Above FTE Limitation

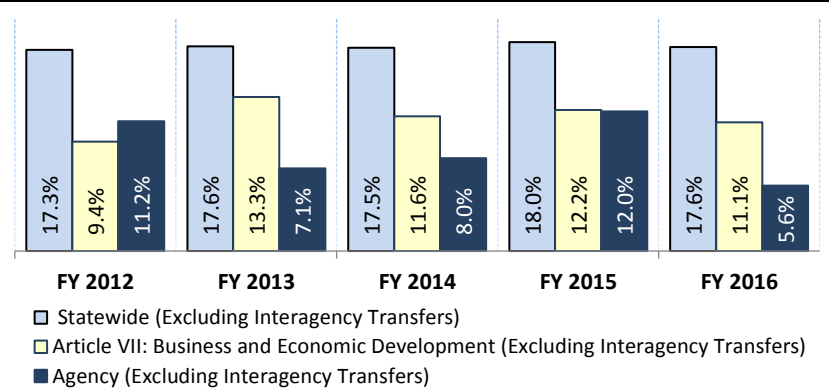
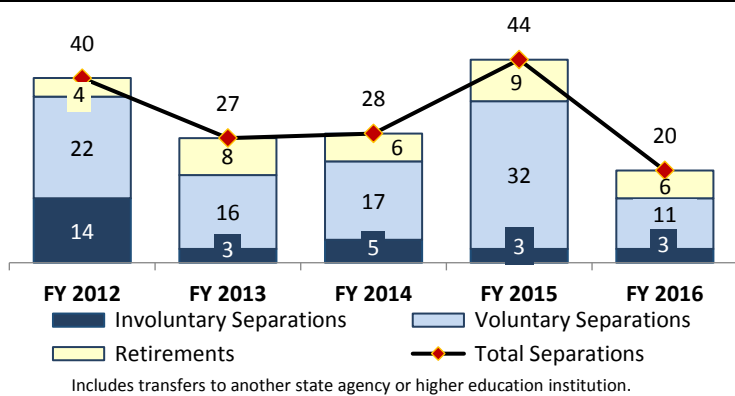
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
FTE Limitation	366.0	336.0	313.0	313.0	313.0
Number Below or Above Limitation	-49.7	-32.7	-19.5	-29.4	-33.9
Percent Above or Below Limitation	-13.6%	-9.7%	-6.2%	-9.4%	-10.8%



Source: State Auditor's Office Full-time Equivalent State Employee System.

Employee Turnover ^a

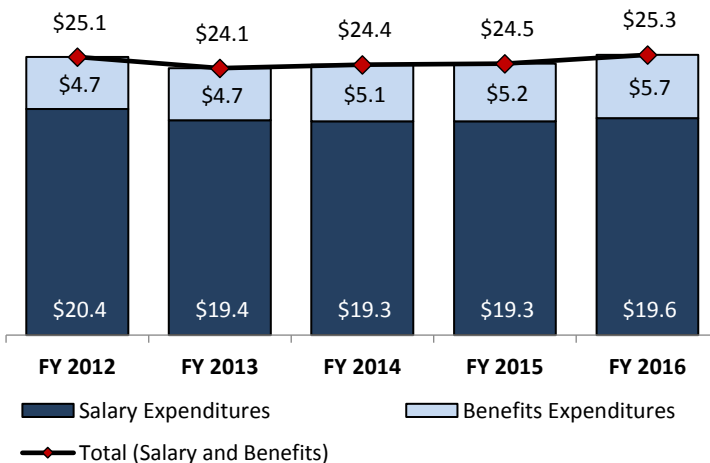
Excluding interagency transfers, the turnover rate within the agency (5.6 percent) was lower than the statewide turnover rate (17.6 percent) and lower than the turnover rate of Article VII agencies (11.1 percent) during fiscal year 2016. The fiscal year 2016 agency turnover rate including employees who transferred to another state agency or higher education institution was 7.1 percent.



Compensation Information ^a

The average agency salary in fiscal year 2016 of \$65,925 represented an increase of 9.5 percent compared to the average agency salary in fiscal year 2012. In fiscal year 2016, 54.9 percent of employees were paid below the midpoint of the salary range in which they were assigned; and total agency expenditures for salary and benefits were higher compared to fiscal year 2012.

Salary and Benefits Expenditures (in Millions)



Average Salary Trends

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Executive Director	\$ 129,250	\$ 129,250	\$ 142,431	\$ 142,431	\$ 172,997
Agency Average	\$ 60,196	\$ 60,679	\$ 61,930	\$ 64,015	\$ 65,925
Article Average	\$ 46,664	\$ 47,295	\$ 48,806	\$ 50,463	\$ 52,218
Statewide Average	\$ 40,160	\$ 40,398	\$ 42,116	\$ 43,255	\$ 45,365

Note: With the exception of the executive director, the average salary is for classified regular, full-time employees only.

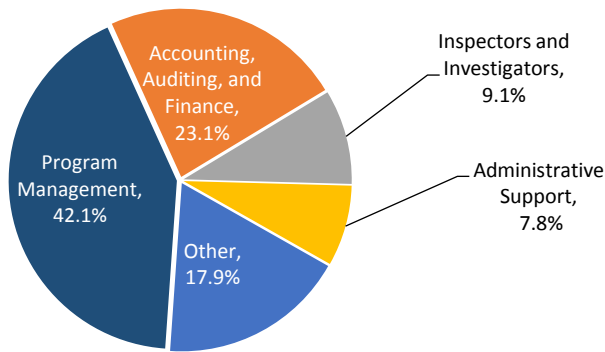
Number of and Total Dollars Spent on Salary Actions

	Fiscal Year 2015		Fiscal Year 2016	
	Actions	Dollars Spent	Actions	Dollars Spent
Promotions	26	\$ 72,299	21	\$ 64,003
Merits	63	\$ 34,171	79	\$ 40,223
One-Time Merits	123	\$ 431,289	103	\$ 399,232
Equity Adjustments	15	\$ 27,258	15	\$ 31,432
Reclassifications	23	\$ 12,303	16	\$ 7,739
Totals	250	\$ 577,320	234	\$ 542,629

^a Turnover, salary trends, and salary action information was prepared from quarterly and year-end summary information received from the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System (USPS) and the Standardized Payroll/Personnel Reporting System (SPRS). Unless otherwise indicated, these data are reported for classified regular, full-time and part-time employees. Salary and benefit information was taken from the Uniform Statewide Accounting System of Texas.

Job Classifications ^b

Fiscal Year 2016 Major Occupational Categories



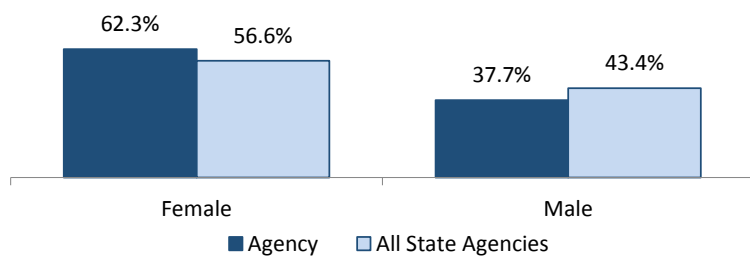
Agency Job Classifications

In fiscal year 2016, the majority (63.5 percent) of employees were classified in the following job titles: Program Specialist (26.0 percent), Auditor (10.5 percent), Director (7.4 percent), Manager (7.1 percent), Investigator (6.3 percent), and Accountant (6.2 percent).

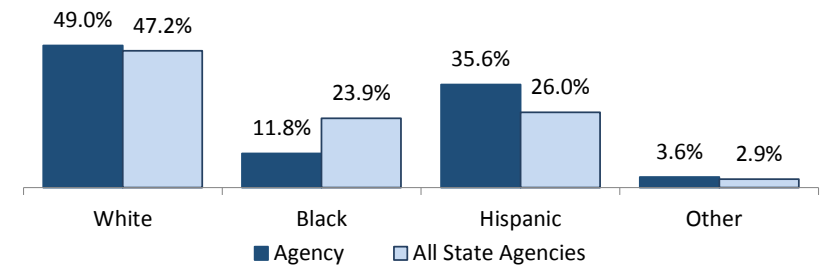
Fiscal Year 2016 Workforce Demographics ^b

On average, employees at the agency were 47.9 years of age and had 10.0 years of agency length of service. Of the agency's employees, 77.9 percent were 40 years of age or older, and 29.0 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2017 and 2021, 31.7 percent of the agency's workforce will be eligible to retire (based on data as of November 2016).

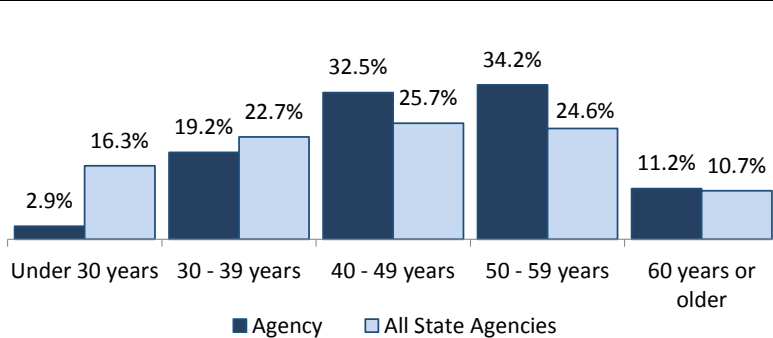
Gender



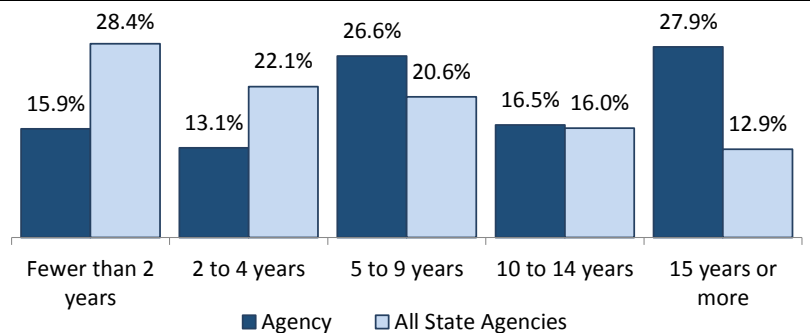
Ethnic Group



Age



Agency Length of Service

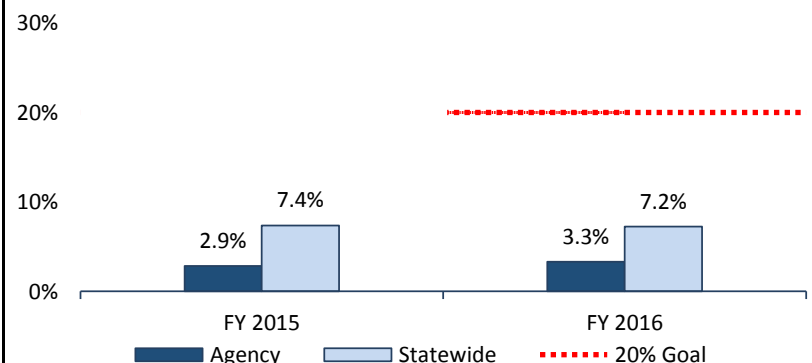


^b Job classification and demographic information was prepared from quarterly and year-end summary information received from the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System (USPS) and the Standardized Payroll/Personnel Reporting System (SPRS). Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.

Veteran Employment ^c

Senate Bill 805 (84th Legislature) amended Texas Government Code, Section 657.004, to set a goal for state agencies of employing veterans in full-time positions equal to at least 20.0 percent of the total number of agency employees effective September 1, 2015.

In fiscal year 2016, the agency's total percent of veterans employed is lower than the statewide average and has increased since fiscal year 2015.



^c Information on veteran employment was obtained from the Comptroller of Public Accounts. Statewide totals include state agencies and higher education institutions.