## 305 - General Land Office

Workforce Summary Document prepared by the State Auditor's Office.
Based on information self-reported by the agency, the following items are noteworthy.

## Full-Time Equivalent (FTE) Employees ${ }^{\text {a }}$

The agency's full-time equivalent (FTE) employee limitation increased by 22.0 percent to 732.0 FTEs in fiscal year 2020 compared with fiscal year 2019. Compared with fiscal year 2016, the agency had an increase of 69.8 ( 12.1 percent) in the total number of FTEs. Additionally, in fiscal years 2016, 2017, 2018, 2019, and 2020, the agency employed 4.0, 4.4, 43.8, 113.6, and 14.8 federally funded FTEs, respectively. Those FTEs do not count toward the FTE limitation.

| FTEs Below/Above FTE Limitation |  |  |  |  |  | $649.2$ | $649.2$ | 600.0 | 600.0 | $\stackrel{732.0}{\Delta}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2016 | FY 2017 | FY 2018 | FY 2019 | FY 2020 |  |  |  |  |  |
| FTE Limitation | 649.2 | 649.2 | 600.0 | 600.0 | 732.0 |  |  |  |  |  |
| Number Below or Above Limitation | -73.3 | -85.3 | -59.0 | -82.9 | -86.3 | 575.9 | 563.9 | 541.0 | 517.1 | 645.7 |
| Percent Above or Below Limitation | -11.3\% | -13.1\% | -9.8\% | -13.8\% | -11.8\% | FY 2016 | $\begin{gathered} \text { FY } 2017 \\ \quad \mathrm{FTE} \end{gathered}$ | $\begin{array}{r} \text { FY } 2018 \\ \sim \\ \checkmark \end{array}$ | $\text { FY } 2019$ | FY 2020 |

## Employee Turnover ${ }^{\text {b }}$

Excluding interagency transfers, the turnover rate within the agency ( 7.2 percent) was lower than the statewide turnover rate ( 18.6 percent) and lower than the turnover rate of Article VI agencies ( 8.6 percent) during fiscal year 2020. The fiscal year 2020 agency turnover rate including employees who transferred to another state agency or higher education institution was 9.2 percent.


## Compensation Information

The average agency salary of $\$ 79,398$ in fiscal year 2020 represented an increase of 9.5 percent compared with the average agency salary in fiscal year 2016. In fiscal year 2020, 21.3 percent of employees were paid below the midpoint of the salary range in which they were assigned. Total agency expenditures for salaries and benefits were higher compared with fiscal year 2016.

| Salary and Benefits Expenditures (in Millions) |  |  |  | Average Salary Trends |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$57.1 | \$56.4 | \$59.6 \$6 |  |  | FY 2016 | FY 2017 | FY 2018 |  | FY 2019 |  | FY 2020 |
|  |  |  |  | Commissioner | \$ 140,938 | \$ 140,938 | \$ | 140,938 | \$ | 140,938 | \$ 140,938 |
|  |  |  | \$65.5 \$69.0 | Agency Average | \$ 72,484 | \$ 74,325 | \$ | 77,034 | \$ | 78,150 | \$ 79,398 |
|  | 12. | \$13.0 | \$14.9 | Article Average | \$ 56,766 | \$ 57,626 | \$ | 58,320 | \$ | 59,018 | \$ 60,614 |
| $\$ 12.2$ | \$12.5 |  |  | Statewide Average | \$ 45,365 | \$ 46,475 | \$ | 47,506 | \$ | 47,994 | \$ 49,500 |
| \$44.9 | \$43.9 | $\$ 46.6$ | \$54.1 | Note: With the exception of the commissioner, the average salary is for classified regular, full-time employees only. |  |  |  |  |  |  |  |
|  |  |  |  | Number of and Total Dollars Spent on Salary Actions |  |  |  |  |  |  |  |
| FY 2016 | FY 2017 | FY 2018 FY | FY 2020 |  | Fiscal Year 2019 |  |  | Fiscal Year 2020 |  |  |  |
| $\square$ Salary Expenditures $\quad \square$ Total (Salary and Benefits) $\quad$ Benefits Expendi |  |  |  |  | Actions | Dollars Spen |  | Action | s | Dolla | rs Spent |
|  |  |  |  | Promotions | 126 | \$ 359,0 |  |  | 163 | \$ | 453,657 |
| Salary Range Distribution ${ }^{\text {c }}$ |  |  |  | Merits | 353 | \$ 499,37 |  |  | 365 | \$ | 478,396 |
|  | Employees | Below Midpoint | At or Above Midpoint | One-Time Merits | 58 | \$ 566,1 |  |  | 73 | \$ | 729,000 |
| Salary Schedule A | 35.50 | 12.0\% | 88.0\% | Equity Adjustments | 0 | \$ | 0 |  | 2 | \$ | 10,363 |
| Salary Schedule B | 643.50 | 21.8\% | 78.2\% | Reclassifications | 31 | \$ 42,8 |  |  | 20 | \$ | 11,467 |
| Totals | 679.00 | 21.3\% | 78.7\% | Totals | 568 | \$ 1,467,4 |  |  | 623 | \$ | 1,682,883 |

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## Agency Job Classifications

In fiscal year 2020, the majority ( 52.5 percent) of employees were classified in the following job titles: Program Specialist (10.7 percent), Director (9.6 percent), Natural Resources Specialist ( 8.1 percent), Manager ( 6.3 percent), Grant Coordinator (5.7 percent), Accountant (4.9 percent), Auditor (4.1 percent), and Administrative Assistant (3.1 percent).

## Classification Compliance Audit

As noted in the report titled A Classification Compliance Audit Report on Information Technology Positions at Natural Resources Agencies (SAO Report No. 19-706, February 2019), the agency correctly classified 86.0 percent of the 50 employee positions audited.

## Fiscal Year 2020 Workforce Demographics ${ }^{\text {d }}$

On average, employees at the agency were 47.0 years old and had 7.8 years of agency length of service. Of the agency's employees, 69.2 percent were 40 years old or older, and 50.0 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2020 and 2024, 25.0 percent of the agency's workforce will be eligible to retire (based on fiscal year 2020 data).

${ }^{\text {d }}$ Job classification and demographic information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.
${ }^{e}$ Percentages may not sum exactly due to rounding.

## Veteran Employment

Effective fiscal year 2016, Texas Government Code, Section 657.004, sets for state agencies a goal of employing veterans in full-time positions equal to at least 20.0 percent of the total number of agency employees.

In fiscal year 2020, the agency's total percent of veterans employed was higher than the statewide average and had decreased since fiscal year 2019.

${ }^{\mathrm{f}}$ Veteran employment information was obtained from the Office of the Comptroller of Public Accounts. Statewide totals include state agencies and higher education institutions.
Source: State Auditor's Office
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January 2021


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     infrastructure projects as well as the administration of Hurricane Harvey-related disaster recovery efforts.
    
     Accounts' Uniform Statewide Accounting System.
    ${ }^{\text {c }}$ Includes classified regular, full-time employees only. The total percentage for salary range distribution is not the sum of salary schedules A and B percentages.

