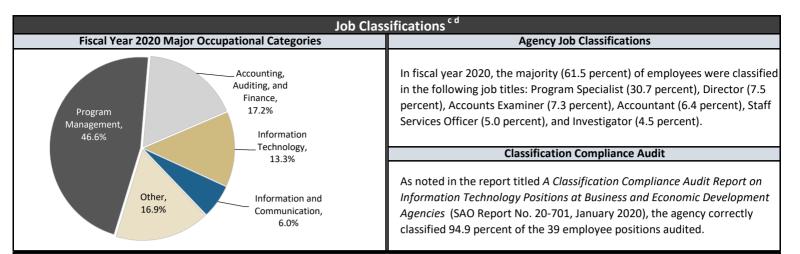


The average agency salary of \$71,661 in fiscal year 2020 represented an increase of 8.6 percent compared with the average agency salary in fiscal year 2016. In fiscal year 2020, 42.5 percent of employees were paid below the midpoint of the salary range in which they were assigned. Total agency expenditures for salaries and benefits were higher compared with fiscal year 2016.

Salary and Benefits Expenditures (in Millions)						Average Salary Trends										
\$27.1	\$27.4	\$27.2	\$27	7.8	\$28.0		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020	
<i>427.1</i>	+	<i>\</i>				Executive Director	\$ 2	211,191	\$	211,191	\$	211,191	\$	211,191	\$ 213,344	
\$6.0	\$6.2	\$6.1	\$6.	.3	\$6.2	Agency Average	\$	66,015	\$	67,466	\$	68,539	\$	69,456	\$ 71,663	
						Article Average	\$	52,218	\$	52,789	\$	53,882	\$	54,776	\$ 55,836	
						Statewide Average	\$	45,365	\$	46,475	\$	47,506	\$	47,994	\$ 49,500	
\$21.1	\$21.2	\$21.1	\$21	5 4		Note: With the exception of the executive director, the average salary is for classified regular, full- time employees only.										
Ş21.1	ΥΖ1.Ζ	<i>Ş</i> 21.1	μ		Υ <u>21.0</u>	Number of and Total Dollars Spent on Salary Actions										
FY 2016	FY 2017 FY 2018 FY 2019 FY 2020						Fiscal Year 2019			Fiscal Year 2020						
Salary Expenditures Benefits Expenditures							A	Actions Dollars Spent Actions			s	Dollars Spent				
— Total (Salary and Benefits)					Promotions		21	\$	42,7	/54		18	\$	74,728		
Salary Range Distribution ^b						Merits		216	\$	270,3	324		101	\$	192,810	
	Employees	Below Midpoint				One-Time Merits		31	\$	79,3	375		11	\$	39,698	
Salary Schedule A	5.75	30.4%		69.6%		Equity Adjustments		0	\$		0		0	\$	(
Salary Schedule B	287.25	42.7%		57.3%		Reclassifications		65	\$	24,0)32		21	\$	21,234	
Totals	293.00	42.5%		57.5%		Totals		333	\$	416,4	185		151	\$	328,470	
^a Turnover and salar	y trends information	on was taken fr	om the (Office of th	e Comptroller of P	ublic Accounts' Uniform St	atewi	de Payrol	I/Pers	sonnel Sys	tem	and Stand	ardiz	ed Payroll,	/Personnel	

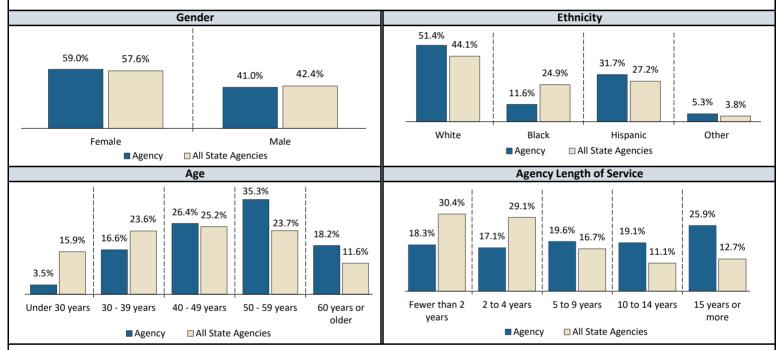
Turnover and salary trends information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Unless otherwise indicated, the data reported is for classified regular, full-time and part-time employees. Salary and benefits information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Accounting System.

^b Includes classified regular, full-time employees only. The total percentage for salary range distribution is not the sum of salary schedules A and B percentages.



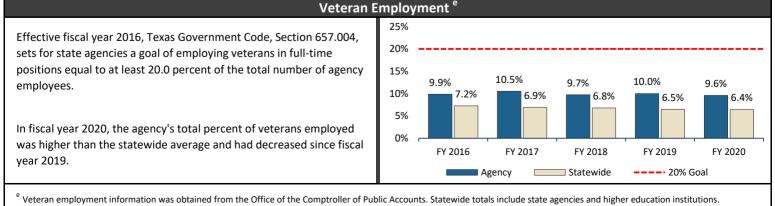
Fiscal Year 2020 Workforce Demographics ^c

On average, employees at the agency were 50.2 years old and had 9.7 years of agency length of service. Of the agency's employees, 79.9 percent were 40 years old or older, and 35.4 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2020 and 2024, 34.0 percent of the agency's workforce will be eligible to retire (based on fiscal year 2020 data).



^c Job classification and demographic information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.

^d Percentages may not sum exactly due to rounding.



veteran employment mormation was obtained nom the office of the comptroller of rubic Accounts. Statewide totals include state agencies