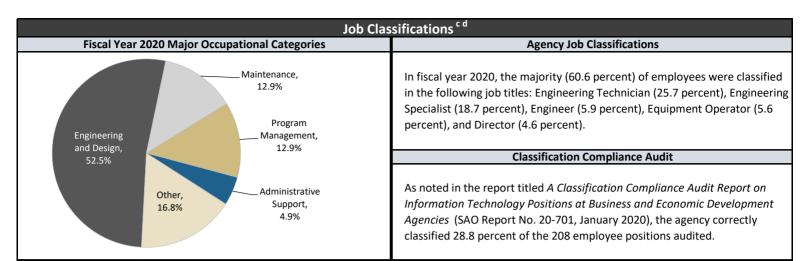


The average agency salary of \$57,848 in fiscal year 2020 represented an increase of 8.3 percent compared with the average agency salary in fiscal year 2016. In fiscal year 2020, 38.4 percent of employees were paid below the midpoint of the salary range in which they were assigned. Total agency expenditures for salaries and benefits were higher compared with fiscal year 2016.

79.0	<b>Expenditu</b> \$938.7 \$227.2	\$951	,	\$996.1	Executive Director		Ave 2016 299,812	FY	<b>Salary</b> 2017 299,812	FY 2		FY 2			2020	
/9.0			9	\$996.1					-						2020	
/9.0			9	\$996.1		\$ 2	299 812	Ś	200 912	\$ 29	812		0.04.2	<u> </u>		
/9.0			9	¢000011			-55,012	Ŷ	299,012	7	,012 ,	> 25	9,812	\$ :	344,000	
21.2	\$227.2	\$233			Agency Average	\$	53,413	\$	54,341	\$5	5,624	5 5	6,665	\$	57,848	
21.2		7233	3.5	\$241.3	Article Average	\$	52,218	\$	52,789	\$ 5	3,882	5 5	4,776	\$	55,836	
					Statewide Average	\$	45,365	\$	46,475	\$ 4	7,506	5 4	7,994	\$	49,500	
					Note: With the exception of the executive director, the average salary is for classified regular, full-											
57.8	\$711.5	\$718	3.4	\$754.8	time employees only.											
	<i>,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<i>\</i> , 10		<i>••••</i>	Number of and Total Dollars Spent on Salary Actions											
2017 F	Y 2018	FY 20	19	FY 2020	Fiscal Year 2019 Fiscal Year 2020											
Salary Expenditures Expenditures						Ac	ctions	Dollars Spent			Actions		Dollars Spent			
— Total (Salary and Benefits)					Promotions		2,306	\$	6,628,	568	2,35	1\$		7,838,400		
Salary Range Distribution <sup>b</sup>					Merits		5,944	\$	3,964,2	297	6,04	6\$	\$ 3,995,927			
nployees			At or Ab	ove Midpoint	One-Time Merits		1,168	\$	1,829,0	)35	1,41	.8 \$		1,	891,806	
5,628.75	46.1%	b D	ļ	53.9%	Equity Adjustments	Ī	298	\$	476,8	372	15	1 \$		552,114		
5,870.75	32.1%		67.9%		Reclassifications	Ī	1,015	\$	328,9	921	47	3 \$		80,146		
2,499.50	38.4%		61.6%		Totals		10,731	\$	13,227,0	593	10,43	9\$	14,358,393			
	2017 F litures and Benefits) Salary Rar mployees 5,628.75 5,870.75 2,499.50	O17     FY 2018       litures     Interest and Benefits)       Salary Range Distrib       mployees     Below Mid       5,628.75     46.1%       5,870.75     32.1%       2,499.50     38.4%	1017     FY 2018     FY 20       litures     Benericand Benefits)     Benericand Benericand Benefits)       Salary Range Distribution     Below Midpoint       5,628.75     46.1%       5,870.75     32.1%       2,499.50     38.4%	2017 FY 2018 FY 2019 litures Benefits Expendent Salary Range Distribution b mployees Below Midpoint At or Ab 5,628.75 46.1% 5,870.75 32.1% 2,499.50 38.4%	Below Midpoint     At or Above Midpoint       5,628.75     46.1%     53.9%       6,870.75     32.1%     67.9%       2,499.50     38.4%     61.6%	\$7.8     \$711.5     \$718.4     \$754.8     time employees only.       2017     FY 2018     FY 2019     FY 2020     Itime employees only.       Ititures     Benefits Expenditures     Promotions       and Benefits)     Salary Range Distribution b     Merits       mployees     Below Midpoint     At or Above Midpoint     One-Time Merits       5,628.75     46.1%     53.9%     Equity Adjustments       5,870.75     32.1%     67.9%     Reclassifications	\$7.8 \$711.5 \$718.4 \$754.8   \$017 FY 2018 FY 2019 FY 2020   litures and Benefits Benefits Expenditures Benefits Expenditures Mumber of Promotions   Salary Range Distribution b Merits   mployees Below Midpoint At or Above Midpoint One-Time Merits   5,628.75 46.1% 53.9% Equity Adjustments   5,870.75 32.1% 67.9% Reclassifications   2,499.50 38.4% 61.6% Totals	\$7.8 \$711.5 \$718.4 \$754.8   \$017 FY 2018 FY 2019 FY 2020   litures and Benefits Benefits Expenditures Benefits Expenditures Image: Constraint of the constraint of	\$7.8     \$711.5     \$718.4     \$754.8     time employees only.       2017     FY 2018     FY 2019     FY 2020     Itime employees only.     Itime employees only.       Itimes     Benefits Expenditures     Benefits Expenditures     Itime employees only.     Fiscal Year       Salary Rarge Distribution     Merits     5,944     \$       mployees     Below Midpoint     At or Above Midpoint     One-Time Merits     1,168     \$       5,628.75     46.1%     53.9%     Equity Adjustments     298     \$       5,870.75     32.1%     67.9%     Reclassifications     1,015     \$       2,499.50     38.4%     61.6%     Totals     10,731     \$	\$7.8   \$711.5   \$718.4   \$754.8   time employees only.     2017   FY 2018   FY 2019   FY 2020   FY 2020   Fiscal Vear 2019     litures and Benefits   Benefits Expenditures   Actions   Dollars Sper     Salary Range Distribution b   Merits   5,944   \$ 3,964,2     mployees   Below Midpoint   At or Above Midpoint   One-Time Merits   1,168   \$ 1,829,0     5,628.75   46.1%   53.9%   Equity Adjustments   298   \$ 476,8     5,870.75   32.1%   67.9%   Reclassifications   1,015   \$ 328,9     2,499.50   38.4%   61.6%   Totals   10,731   \$ 13,227,6	\$7.8     \$711.5     \$718.4     \$754.8       \$017     FY 2018     FY 2019     FY 2020       litures and Benefits     Benefits Expenditures Benefits     FY 2019     FY 2020       Salary Rarge Distribution     Merits     5,944     \$ 3,964,297       mployees     Below Midpoint     At or Above Midpoint     One-Time Merits     1,168     \$ 1,829,035       5,628.75     46.1%     53.9%     Equity Adjustments     298     \$ 476,872       5,870.75     32.1%     67.9%     Reclassifications     1,015     \$ 328,921       2,499.50     38.4%     61.6%     Totals     10,731     \$ 13,227,693	\$71.3     \$711.5     \$718.4     \$754.8     time employees only.       2017     FY 2018     FY 2019     FY 2020     Fiscal Vear 2019     Fr       Ititures     Benefits Expenditures     Benefits Expenditures     Promotions     2,306     \$ 6,628,568     2,355       Salary Rarge Distribution     At or Above Midpoint     One-Time Merits     1,168     \$ 1,829,035     1,41       5,628.75     46.1%     53.9%     Equity Adjustments     298     \$ 476,872     155       5,870.75     32.1%     67.9%     Reclassifications     1,015     \$ 328,921     477       2,499.50     38.4%     61.6%     Totals     10,731     \$ 13,227,693     10,43	\$71.3   \$718.4   \$754.8   Ime employees only.     8017   FY 2018   FY 2019   FY 2020   FY 2020   Fiscal Year 2019   Fiscal Year 2019	\$71.3   \$718.4   \$754.8   time employees only.     1017   FY 2018   FY 2019   FY 2020   FY 2020   Fiscal Year 2019   Fiscal Year 2019   Fiscal Year 2019     1111   Benefits   Expenditures   Merits   Dollars   Spent   Actions   Dollars     Salary Range Distribution b   Merits   5,944   \$ 3,964,297   6,046   \$     mployees   Below Midpoint   At or Above Midpoint   One-Time Merits   1,168   \$ 1,829,035   1,418   \$     5,628.75   46.1%   53.9%   Equity Adjustments   298   \$ 476,872   151   \$     6,628.75   38.4%   61.6%   Totals   10,731   \$ 13,227,693   10,439   \$	\$7.8     \$711.5     \$718.4     \$754.8     time employees only.       \$017     FY 2018     FY 2019     FY 2020     FY 2020     Fiscal Vear 2019     Fiscal Vear 2020       Itime employees only.     Benefits Expenditures     Promotions     2,306     \$ 6,628,568     2,351     \$ 7,74       Salary Rarge Distribution     Merits     5,944     \$ 3,964,297     6,046     \$ 3,97       \$,628.75     46.1%     53.9%     Equity Adjustments     298     \$ 476,872     1,148     \$ 1,418	

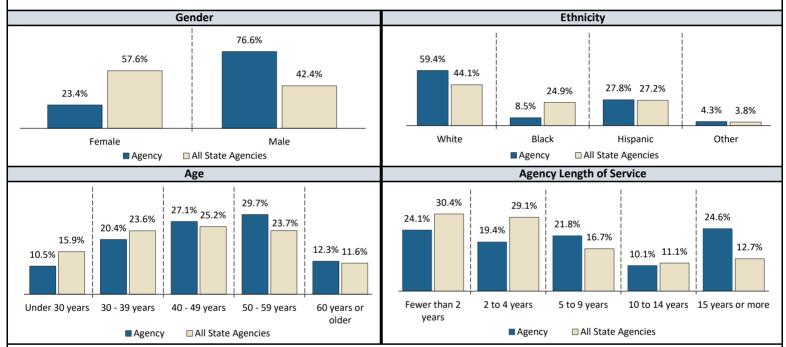
<sup>a</sup> Turnover and salary trends information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Unless otherwise indicated, the data reported is for classified regular, full-time and part-time employees. Salary and benefit information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Accounting System.

<sup>b</sup> Includes classified regular, full-time employees only. The total percentage for salary range distribution is not the sum of salary schedules A and B percentages.



## Fiscal Year 2020 Workforce Demographics <sup>c</sup>

On average, employees at the agency were 46.3 years old and had 9.0 years of agency length of service. Of the agency's employees, 69.1 percent were 40 years old or older, and 43.5 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2020 and 2024, 22.0 percent of the agency's workforce will be eligible to retire (based on fiscal year 2020 data).



<sup>c</sup> Job classification and demographic information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.

<sup>d</sup> Percentages may not sum exactly due to rounding.

