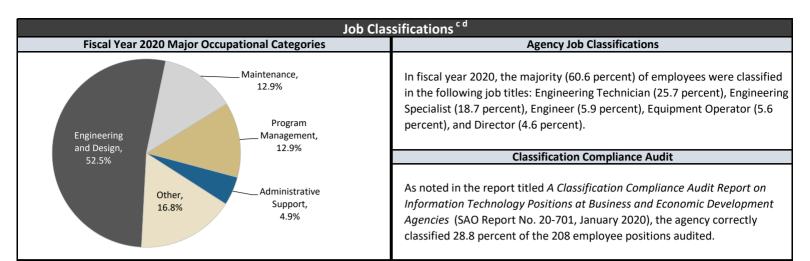


The average agency salary of \$57,848 in fiscal year 2020 represented an increase of 8.3 percent compared with the average agency salary in fiscal year 2016. In fiscal year 2020, 38.4 percent of employees were paid below the midpoint of the salary range in which they were assigned. Total agency expenditures for salaries and benefits were higher compared with fiscal year 2016.

79.0	Expenditu \$938.7 \$227.2	\$951	,	\$996.1	Executive Director		Ave 2016 299,812	FY	Salary 2017 299,812	FY 2		FY 2			2020	
/9.0			9	\$996.1					-						2020	
/9.0			9	\$996.1		\$ 2	299 812	Ś	200 912	\$ 29	812		0.04.2	<u> </u>		
/9.0			9	¢000011			-55,012	Ŷ	299,012	7	,012 ,	> 25	9,812	\$:	344,000	
21.2	\$227.2	\$233			Agency Average	\$	53,413	\$	54,341	\$5	5,624	5 5	6,665	\$	57,848	
21.2		7233	3.5	\$241.3	Article Average	\$	52,218	\$	52,789	\$ 5	3,882	5 5	4,776	\$	55,836	
					Statewide Average	\$	45,365	\$	46,475	\$ 4	7,506	5 4	7,994	\$	49,500	
					Note: With the exception of the executive director, the average salary is for classified regular, full-											
57.8	\$711.5	\$718	3.4	\$754.8	time employees only.											
	<i>,,</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<i>\</i> , 10		<i>••••</i>	Number of and Total Dollars Spent on Salary Actions											
2017 F	Y 2018	FY 20	19	FY 2020	Fiscal Year 2019 Fiscal Year 2020											
Salary Expenditures Expenditures						Ac	ctions	Dollars Spent			Actions		Dollars Spent			
— Total (Salary and Benefits)					Promotions		2,306	\$	6,628,	568	2,35	1\$		7,838,400		
Salary Range Distribution ^b					Merits		5,944	\$	3,964,2	297	6,04	6\$	\$ 3,995,927			
nployees			At or Ab	ove Midpoint	One-Time Merits		1,168	\$	1,829,0)35	1,41	.8 \$		1,	891,806	
5,628.75	46.1%	b D	ļ	53.9%	Equity Adjustments	Ī	298	\$	476,8	372	15	1 \$		552,114		
5,870.75	32.1%		67.9%		Reclassifications	Ī	1,015	\$	328,9	921	47	3 \$		80,146		
2,499.50	38.4%		61.6%		Totals		10,731	\$	13,227,0	593	10,43	9\$	14,358,393			
	2017 F litures and Benefits) Salary Rar mployees 5,628.75 5,870.75 2,499.50	O17 FY 2018 litures Interest and Benefits) Salary Range Distrib mployees Below Mid 5,628.75 46.1% 5,870.75 32.1% 2,499.50 38.4%	1017 FY 2018 FY 20 litures Benericand Benefits) Benericand Benericand Benefits) Salary Range Distribution Below Midpoint 5,628.75 46.1% 5,870.75 32.1% 2,499.50 38.4%	2017 FY 2018 FY 2019 litures Benefits Expendent Salary Range Distribution b mployees Below Midpoint At or Ab 5,628.75 46.1% 5,870.75 32.1% 2,499.50 38.4%	Below Midpoint At or Above Midpoint 5,628.75 46.1% 53.9% 6,870.75 32.1% 67.9% 2,499.50 38.4% 61.6%	\$7.8 \$711.5 \$718.4 \$754.8 time employees only. 2017 FY 2018 FY 2019 FY 2020 Itime employees only. Ititures Benefits Expenditures Promotions and Benefits) Salary Range Distribution b Merits mployees Below Midpoint At or Above Midpoint One-Time Merits 5,628.75 46.1% 53.9% Equity Adjustments 5,870.75 32.1% 67.9% Reclassifications	\$7.8 \$711.5 \$718.4 \$754.8 \$017 FY 2018 FY 2019 FY 2020 litures and Benefits Benefits Expenditures Benefits Expenditures Mumber of Promotions Salary Range Distribution b Merits mployees Below Midpoint At or Above Midpoint One-Time Merits 5,628.75 46.1% 53.9% Equity Adjustments 5,870.75 32.1% 67.9% Reclassifications 2,499.50 38.4% 61.6% Totals	\$7.8 \$711.5 \$718.4 \$754.8 \$017 FY 2018 FY 2019 FY 2020 litures and Benefits Benefits Expenditures Benefits Expenditures Image: Constraint of the constraint of	\$7.8 \$711.5 \$718.4 \$754.8 time employees only. 2017 FY 2018 FY 2019 FY 2020 Itime employees only. Itime employees only. Itimes Benefits Expenditures Benefits Expenditures Itime employees only. Fiscal Year Salary Rarge Distribution Merits 5,944 \$ mployees Below Midpoint At or Above Midpoint One-Time Merits 1,168 \$ 5,628.75 46.1% 53.9% Equity Adjustments 298 \$ 5,870.75 32.1% 67.9% Reclassifications 1,015 \$ 2,499.50 38.4% 61.6% Totals 10,731 \$	\$7.8 \$711.5 \$718.4 \$754.8 time employees only. 2017 FY 2018 FY 2019 FY 2020 FY 2020 Fiscal Vear 2019 litures and Benefits Benefits Expenditures Actions Dollars Sper Salary Range Distribution b Merits 5,944 \$ 3,964,2 mployees Below Midpoint At or Above Midpoint One-Time Merits 1,168 \$ 1,829,0 5,628.75 46.1% 53.9% Equity Adjustments 298 \$ 476,8 5,870.75 32.1% 67.9% Reclassifications 1,015 \$ 328,9 2,499.50 38.4% 61.6% Totals 10,731 \$ 13,227,6	\$7.8 \$711.5 \$718.4 \$754.8 \$017 FY 2018 FY 2019 FY 2020 litures and Benefits Benefits Expenditures Benefits FY 2019 FY 2020 Salary Rarge Distribution Merits 5,944 \$ 3,964,297 mployees Below Midpoint At or Above Midpoint One-Time Merits 1,168 \$ 1,829,035 5,628.75 46.1% 53.9% Equity Adjustments 298 \$ 476,872 5,870.75 32.1% 67.9% Reclassifications 1,015 \$ 328,921 2,499.50 38.4% 61.6% Totals 10,731 \$ 13,227,693	\$71.3 \$711.5 \$718.4 \$754.8 time employees only. 2017 FY 2018 FY 2019 FY 2020 Fiscal Vear 2019 Fr Ititures Benefits Expenditures Benefits Expenditures Promotions 2,306 \$ 6,628,568 2,355 Salary Rarge Distribution At or Above Midpoint One-Time Merits 1,168 \$ 1,829,035 1,41 5,628.75 46.1% 53.9% Equity Adjustments 298 \$ 476,872 155 5,870.75 32.1% 67.9% Reclassifications 1,015 \$ 328,921 477 2,499.50 38.4% 61.6% Totals 10,731 \$ 13,227,693 10,43	\$71.3 \$718.4 \$754.8 Ime employees only. 8017 FY 2018 FY 2019 FY 2020 FY 2020 Fiscal Year 2019 Fiscal Year 2019	\$71.3 \$718.4 \$754.8 time employees only. 1017 FY 2018 FY 2019 FY 2020 FY 2020 Fiscal Year 2019 Fiscal Year 2019 Fiscal Year 2019 1111 Benefits Expenditures Merits Dollars Spent Actions Dollars Salary Range Distribution b Merits 5,944 \$ 3,964,297 6,046 \$ mployees Below Midpoint At or Above Midpoint One-Time Merits 1,168 \$ 1,829,035 1,418 \$ 5,628.75 46.1% 53.9% Equity Adjustments 298 \$ 476,872 151 \$ 6,628.75 38.4% 61.6% Totals 10,731 \$ 13,227,693 10,439 \$	\$7.8 \$711.5 \$718.4 \$754.8 time employees only. \$017 FY 2018 FY 2019 FY 2020 FY 2020 Fiscal Vear 2019 Fiscal Vear 2020 Itime employees only. Benefits Expenditures Promotions 2,306 \$ 6,628,568 2,351 \$ 7,74 Salary Rarge Distribution Merits 5,944 \$ 3,964,297 6,046 \$ 3,97 \$,628.75 46.1% 53.9% Equity Adjustments 298 \$ 476,872 1,148 \$ 1,418	

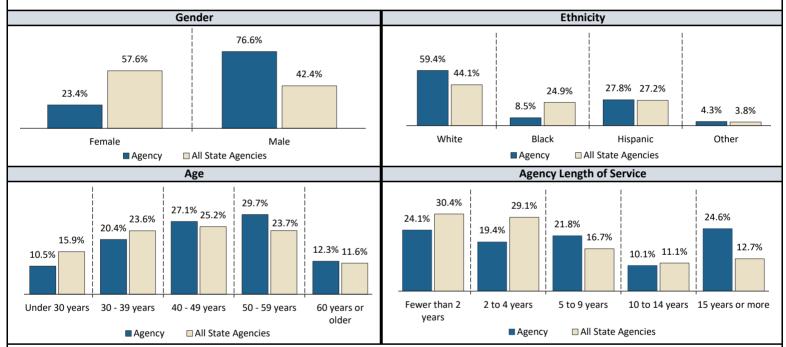
^a Turnover and salary trends information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Unless otherwise indicated, the data reported is for classified regular, full-time and part-time employees. Salary and benefit information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Accounting System.

^b Includes classified regular, full-time employees only. The total percentage for salary range distribution is not the sum of salary schedules A and B percentages.



Fiscal Year 2020 Workforce Demographics ^c

On average, employees at the agency were 46.3 years old and had 9.0 years of agency length of service. Of the agency's employees, 69.1 percent were 40 years old or older, and 43.5 percent had fewer than 5 years of agency length of service. The Employees Retirement System estimates that between fiscal years 2020 and 2024, 22.0 percent of the agency's workforce will be eligible to retire (based on fiscal year 2020 data).



^c Job classification and demographic information was taken from the Office of the Comptroller of Public Accounts' Uniform Statewide Payroll/Personnel System and Standardized Payroll/Personnel Reporting System. Data includes classified regular, full-time and part-time employees. Demographic data may appear skewed for agencies with fewer than 50 employees.

^d Percentages may not sum exactly due to rounding.

