The institution’s full-time equivalent (FTE) employee limitation decreased by 9.1 percent to 450.7 FTEs in fiscal year 2020 compared with fiscal year 2019. As of August 31, 2020, 24.8 FTEs were administrator positions. The institution’s 843.6 total FTEs represents a decrease of 31.4 (3.6 percent) in the total number of FTEs since fiscal year 2016.

In fiscal year 2020, 49.1 percent of FTEs were paid from non-appropriated funds. This was a decrease of 4.2 percent in FTEs paid from non-appropriated funds since fiscal year 2016. Only FTEs paid from appropriated funds counted toward the FTE limitation.

In fiscal year 2020, the total turnover rate for the institution was 18.1 percent. This was higher than in fiscal year 2019, when the total turnover rate was 16.3 percent. The turnover rate in fiscal year 2020 for administrators (8.0 percent) was higher than in fiscal year 2019, turnover for faculty positions (28.3 percent) was lower than in fiscal year 2019, and turnover for staff positions (14.1 percent) was higher than in fiscal year 2019.

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**Full-Time Equivalent (FTE) Employees**

<table>
<thead>
<tr>
<th>FTE Limitation</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number Below or Above Limitation</td>
<td>-77.4</td>
<td>-74.8</td>
<td>-74.4</td>
<td>-66.5</td>
<td>-21.3</td>
</tr>
<tr>
<td>Percent Below or Above Limitation</td>
<td>-14.9%</td>
<td>-14.4%</td>
<td>-15.0%</td>
<td>-13.4%</td>
<td>-4.7%</td>
</tr>
</tbody>
</table>

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**Employee Turnover**

**Turnover Rates**

**Administrator Separations**

**Faculty Separations**

**Staff Separations**

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*a Turnover information was self-reported by the institution. Administrator positions include officials holding titles such as president, vice president, chancellor, associate chancellor, assistant chancellor, dean, associate dean, assistant dean, and positions with similar responsibilities. Faculty positions include all faculty regardless of tenure or benefits eligibility. Staff positions include only non-faculty employees who worked at least 20 hours per week for at least 4.5 months.
Compared with the average salaries in fiscal year 2019, the average salary for staff employees increased by 11.5 percent, and for administrators it increased by 0.4 percent. Compared with fiscal year 2016, salary and benefits expenditures increased by 6.9 percent.

In fiscal year 2020, the president's salary was $365,000. This salary increased from fiscal year 2019, when the president's salary was $350,000.

In fiscal year 2020, the institution used appropriated funds to pay for 30.0 percent of administrator merit increases, 96.0 percent of faculty merit increases, and 37.0 percent of staff merit increases.

Of the institution’s administrators, 96.2 percent were 40 years old or older, and of the institution’s staff employees, 44.0 percent were 40 years old or older. The average length of employment at the institution for administrators was 11.2 years, and for staff employees it was 7.8 years.

Effective fiscal year 2016, Texas Government Code, Section 657.004, sets for higher education institutions a goal of employing veterans in full-time positions equal to at least 20.0 percent of the total number of institution employees.

In fiscal year 2020, the institution’s total percent of veterans employed was lower than the statewide average and had remained the same since fiscal year 2019.

In fiscal year 2020, 41.6 percent of faculty FTEs with teaching responsibility were tenured or tenure-track.

**Gender: Administrator, Faculty, and Staff**

- Administrator: 38.5% Female, 61.5% Male
- Faculty: 50.5% Female, 49.5% Male
- Staff: 66.2% Female, 33.8% Male

**Ethnicity: Administrator, Faculty, and Staff**

- White: 35.5% Administrator, 30.0% Faculty, 23.8% Staff
- Black: 12.0% Administrator, 12.0% Faculty, 0.0% Staff
- Hispanic: 11.5% Administrator, 1.1% Faculty, 0.8% Staff
- Other: 3.2% Administrator, 1.1% Faculty, 0.8% Staff

**Number and Dollars Spent on Merit Increases**

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Number of Merits</th>
<th>Dollars Spent</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>20</td>
<td>$81,722</td>
</tr>
<tr>
<td>2020</td>
<td>20</td>
<td>$58,413</td>
</tr>
</tbody>
</table>

**Salary and Benefits Expenditures (in Millions)**

Includes Only Appropriated Funds

<table>
<thead>
<tr>
<th></th>
<th>Administrator</th>
<th>Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2016</td>
<td>$28.2</td>
<td>$37.1</td>
</tr>
<tr>
<td>FY 2017</td>
<td>$29.7</td>
<td>$36.7</td>
</tr>
<tr>
<td>FY 2018</td>
<td>$28.6</td>
<td>$35.4</td>
</tr>
<tr>
<td>FY 2019</td>
<td>$29.2</td>
<td>$36.2</td>
</tr>
<tr>
<td>FY 2020</td>
<td>$30.0</td>
<td>$37.1</td>
</tr>
</tbody>
</table>

**Compensation Information**

- Age, gender, ethnicity, and merit data was self-reported by the institution. Faculty data for average salaries was obtained from the Higher Education Coordinating Board’s Accountability System. Administrator positions include officials holding titles such as president, vice president, chancellor, associate or assistant chancellor, dean, associate or assistant dean, and positions with similar responsibilities. Faculty positions include all faculty, regardless of tenure or benefits eligibility. Staff positions include only non-faculty employees who worked at least 20 hours per week for at least 4.5 months.

- Veteran employment information was obtained from the Office of the Comptroller of Public Accounts. Statewide totals include state agencies and higher education institutions.

Source: State Auditor’s Office 761 - Texas A&M International University January 2021