In fiscal year 2022, 82.0 percent of FTEs were paid from non-appropriated funds and 0.6 percent of FTEs were paid from patient income. This was an increase of 50.4 percent in FTEs paid from non-appropriated funds and an increase of 26.6 percent in FTEs paid from patient income since fiscal year 2018. FTEs paid from non-appropriated funds and patient income do not count toward the FTE limitation.

Based on a review of information self-reported by the institution, the following items are noteworthy.

### Full-Time Equivalent (FTE) Employees

The institution’s full-time equivalent (FTE) employee limitation decreased by 1.4 percent to 1,972.1 FTEs in fiscal year 2022 compared with fiscal year 2021. As of August 31, 2022, 549.0 FTEs were administrator positions. The institution’s 10,884.5 total FTEs represents an increase of 3,129.6 (40.4 percent) in the total number of FTEs since fiscal year 2018.

### FTEs Below/Above FTE Limitation

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>FTE Limitation</td>
<td>1,979.3</td>
<td>1,979.3</td>
<td>2,001.1</td>
<td>2,001.1</td>
<td>1,972.1</td>
</tr>
<tr>
<td>Number Below or Above Limitation</td>
<td>-204.8</td>
<td>-156.9</td>
<td>-60.9</td>
<td>-111.1</td>
<td>-73.0</td>
</tr>
<tr>
<td>Percent Below or Above Limitation</td>
<td>-10.3%</td>
<td>-7.9%</td>
<td>-3.0%</td>
<td>-5.6%</td>
<td>-3.7%</td>
</tr>
</tbody>
</table>

### Employee Turnover

In fiscal year 2022, the total turnover rate for the institution was 17.7 percent. This was lower than in fiscal year 2021, when the total turnover rate was 18.2 percent. The turnover rate in fiscal year 2022 for administrators (8.8 percent) was higher than in fiscal year 2021, turnover for faculty positions (8.8 percent) was higher than in fiscal year 2021, and turnover for staff positions (21.4 percent) was lower than in fiscal year 2021.

### Turnover Rates

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrator</td>
<td>8.0%</td>
<td>7.9%</td>
<td>14.4%</td>
<td>10.1%</td>
<td>13.4%</td>
</tr>
<tr>
<td>Faculty</td>
<td>8.1%</td>
<td>8.0%</td>
<td>15.6%</td>
<td>13.4%</td>
<td>15.4%</td>
</tr>
<tr>
<td>Staff</td>
<td>31.3%</td>
<td>31.8%</td>
<td>24.2%</td>
<td>24.2%</td>
<td>24.2%</td>
</tr>
<tr>
<td>Total Turnover</td>
<td>8.2%</td>
<td>11.1%</td>
<td>10.3%</td>
<td>8.8%</td>
<td>10.3%</td>
</tr>
</tbody>
</table>

### Administrator Separations

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Involuntary Separations</td>
<td>6</td>
<td>4</td>
<td>4</td>
<td>4</td>
<td>9</td>
</tr>
<tr>
<td>Voluntary Separations</td>
<td>33</td>
<td>34</td>
<td>33</td>
<td>33</td>
<td>29</td>
</tr>
<tr>
<td>Total Separations</td>
<td>39</td>
<td>38</td>
<td>37</td>
<td>37</td>
<td>38</td>
</tr>
</tbody>
</table>

### Faculty Separations

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Involuntary Separations</td>
<td>881</td>
<td>987</td>
<td>920</td>
<td>1,386</td>
<td>1,412</td>
</tr>
<tr>
<td>Voluntary Separations</td>
<td>639</td>
<td>722</td>
<td>601</td>
<td>90</td>
<td>88</td>
</tr>
<tr>
<td>Total Separations</td>
<td>1,208</td>
<td>1,709</td>
<td>1,521</td>
<td>1,476</td>
<td>1,497</td>
</tr>
</tbody>
</table>

### Staff Separations

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Involuntary Separations</td>
<td>168</td>
<td>172</td>
<td>235</td>
<td>309</td>
<td>185</td>
</tr>
<tr>
<td>Voluntary Separations</td>
<td>120</td>
<td>136</td>
<td>135</td>
<td>131</td>
<td>151</td>
</tr>
<tr>
<td>Total Separations</td>
<td>288</td>
<td>308</td>
<td>365</td>
<td>440</td>
<td>460</td>
</tr>
</tbody>
</table>

*Turnover information was self-reported by the institution. Administrator positions include officials holding titles such as president, vice president, chancellor, associate chancellor, assistant chancellor, dean, associate dean, assistant dean, and positions with similar responsibilities. Faculty positions include all faculty regardless of tenure or benefits eligibility. Staff positions include only non-faculty employees who worked at least 20 hours per week for at least 4.5 months.
In fiscal year 2022, the institution used appropriated funds to pay for 39.0 percent of administrator merit increases, 43.0 percent of faculty merit increases, and 26.0 percent of staff merit increases.

Of the institution’s administrators, 76.3 percent were 40 years of age or older, and of the institution’s staff employees, 55.4 percent were 40 years of age or older. The average length of employment at the institution for administrators was 10.0 years, and for staff employees it was 7.0 years.

Effective fiscal year 2016, Texas Government Code, Section 657.004, sets for higher education institutions a goal of employing veterans in full-time positions equal to at least 20.0 percent of the total number of institution employees.

In fiscal year 2022, the institution’s total percent of veterans employed was lower than the statewide average and had decreased since fiscal year 2021.

Compared with the average salaries in fiscal year 2021, the average salary for staff employees increased by 7.1 percent, and for administrators it increased by 3.8 percent. Compared with fiscal year 2018, salary and benefits expenditures increased by 18.3 percent.

In fiscal year 2022, the president’s salary was $1,027,591. This salary increased from fiscal year 2021, when the president’s salary was $788,025.

### Veteran Employment

![Veteran Employment Chart]

- In fiscal year 2022, the institution used appropriated funds to pay for 39.0 percent of administrator merit increases, 43.0 percent of faculty merit increases, and 26.0 percent of staff merit increases.

### Fiscal Year 2022 Workforce Demographics and Veteran Employment

- Of the institution’s administrators, 76.3 percent were 40 years of age or older, and of the institution’s staff employees, 55.4 percent were 40 years of age or older. The average length of employment at the institution for administrators was 10.0 years, and for staff employees it was 7.0 years.

- Effective fiscal year 2016, Texas Government Code, Section 657.004, sets for higher education institutions a goal of employing veterans in full-time positions equal to at least 20.0 percent of the total number of institution employees.

- In fiscal year 2022, the institution’s total percent of veterans employed was lower than the statewide average and had decreased since fiscal year 2021.

### Salary and Benefits Expenditures

- FY 2022 Salary Expenditures: $295,513
- FY 2022 Benefits Expenditures: $68,413
- FY 2022 Total (Salary and Benefits): $363,926

### Number of Merit Increases

- FY 2022 Administrator Merit Increases: 223
- FY 2022 Faculty Merit Increases: 4,314
- FY 2022 Staff Merit Increases: 4,936
- FY 2022 Totals: 5,977

### Gender: Administrator, Faculty, and Staff

- **Administrator**
  - Female: 36.2%
  - Male: 63.8%

- **Faculty**
  - Female: 51.0%
  - Male: 49.0%

- **Staff**
  - Female: 23.1%
  - Male: 76.9%

### Ethnicity: Administrator, Faculty, and Staff

- **White**
  - Administrator: 46.8%
  - Faculty: 26.7%
  - Staff: 26.7%

- **Black**
  - Administrator: 11.6%
  - Faculty: 5.8%
  - Staff: 5.8%

- **Hispanic**
  - Administrator: 10.9%
  - Faculty: 24.4%
  - Staff: 24.4%

- **Asian**
  - Administrator: 6.9%
  - Faculty: 32.0%
  - Staff: 32.0%

- **Other**
  - Administrator: 6.6%
  - Faculty: 3.6%
  - Staff: 3.6%

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b Age, gender, ethnicity, and merit data was self-reported by the institution. Faculty data for average salaries was obtained from the Higher Education Coordinating Board’s Accountability System. Administrator positions include officials holding titles such as president, vice president, chancellor, associate or assistant chancellor, dean, associate or assistant dean, and positions with similar responsibilities. Faculty positions include all faculty, regardless of tenure or benefits eligibility. Staff positions include only non-faculty employees who worked at least 20 hours per week for at least 4.5 months.

c Veteran employment information was obtained from the Office of the Comptroller of Public Accounts. Statewide totals include state agencies and higher education institutions.