Overview

The legislative workforce summaries provide a snapshot of state agencies’ workforce demographics, as well as other relevant information related to human resources. The summaries for fiscal year 2022 include information about an agency’s full-time equivalent (FTE) employees, employee turnover, compensation, job classifications, and workforce demographics. The State Auditor’s Office’s observations are provided throughout each summary document’s sections for areas of interest related to the agency’s workforce.

Full-Time Equivalent (FTE) Employees

This section provides trend data on the agency’s FTE employees, including the average FTE limitation\(^1\) established on employment levels by the General Appropriations Act, otherwise known as the FTE cap, for the five most recent fiscal years. The FTE limitation is presented as stated in the General Appropriations Act (87th Legislature) or, if applicable, as adjusted during the 2022–2023 biennium.

Unless otherwise noted, total FTEs in each bar chart represent the FTEs paid from appropriated funds that are subject to the FTE limitation and represent the average for fiscal year 2022. For more information, see Section 6.10, Article IX, General Appropriations Act (87th Legislature). Only FTES paid from appropriated funds count toward an agency’s FTE limitation.

Source: Updated information on FTE limitations within fiscal years was provided by the Legislative Budget Board. Information on FTE employees was extracted from the State Auditor’s Office’s FTE State Employee System. Data in that system is self-reported by agencies each quarter. The FTE System is accessible at https://www.sao.texas.gov/apps/ftesystem/.

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\(^1\) If the FTE limitation is adjusted during a fiscal year, the FTE limitation will reflect the average for the fiscal year.
Employee Turnover

The bar graph on the left of the workforce summary provides five-year trend data for the type and number of separations at the agency. The bar graph for agency turnover categories (involuntary separations, voluntary separations, and retirements) includes transfers to another state agency or higher education institution.

The bar graph on the right of the workforce summary provides a five-year comparison of trend data (excluding interagency transfers) that includes:

- The turnover rate for the agency.
- The turnover rate for the agency’s respective General Appropriations Act article.
- The statewide turnover rate.

The agency’s fiscal year 2022 turnover rate (including interagency transfers) is also provided in the paragraph above the bar graphs.

**Note:** Transfers occur when an employee separates from one state agency to work for another state agency or higher education institution. Transfers are included in the left bar graph that shows the type of separations because they are considered a loss to the agency. Transfers are not included in the statewide and article turnover rates within the bar graph on the right because transfers are not considered a loss to the State. For comparison purposes with the statewide and article turnover rates, transfers were also excluded from the agencies’ five-year turnover rate trend.

*Source:* Turnover information was prepared from data contained in the Electronic Classification Analysis System, which consists of fiscal year-end summary information received from the Office of the Comptroller of Public Accounts’ Uniform Statewide Payroll/Personnel System, Human Resource Information System, and Standardized Payroll/Personnel Reporting System. However, because agencies can continue to update data in the Office of the Comptroller of Public Accounts’ systems, previously reported turnover data may have changed in those systems.

Compensation Information

Salary and Benefits Expenditures

This section shows the amount that each state agency spent on salaries and benefits during the five most recent fiscal years. Salary and benefits expenditure data includes only appropriated funds and only funds expended during the fiscal years shown.
Salary Range Distribution for Salary Schedules A and B

The State’s Position Classification Plan’s (Plan) salary structure establishes salary ranges for positions and allows agencies to classify and pay employees for the work they perform. Each salary range provides the minimum, midpoint, and maximum salary rates for each position within the Plan. This section shows the number of classified, regular full-time employees within salary schedules A and B, as well as the percentage of employees below and at or above the midpoint of their assigned salary ranges.


Average Salary Trends

This section provides a trend comparison of average salaries for the agency, the related General Appropriations Act article, and statewide over the five most recent fiscal years. Unless otherwise noted, this data is reported for classified, regular full-time employees. It also shows the executive officer’s salary history, which, unless otherwise noted, was the salary as of August 31 of each fiscal year. The executive officer’s salary does not include bonuses or salary supplements that are not a part of regular base pay. For fiscal year 2022 information on executive officer bonuses and salary supplements, see *A Report on Executive Compensation at State Agencies* (SAO Report No. 22-706, August 2022).

Number of Salary Actions

This section provides information on the number of salary actions given during the five most recent fiscal years. The salary actions provided are based on the effective date of the action. Unless otherwise noted, this data is provided for classified, regular full-time and part-time employees.

Salary Actions

**Promotion** refers to a change in an employee’s duty assignment from a position to another position in a salary group with a higher minimum salary. Typically requires higher qualifications, such as greater skill or longer experience, and involves a higher level or responsibility.

**Merit** refers to an addition to an employee’s base salary whose job performance and productivity are consistently above the normal or expected levels.

**One-Time Merit** refers to a one-time payment to an employee that does not change the employee’s base salary and is tied to an employee’s job performance.

**Equity Adjustments** are used to maintain desirable salary relationships. Equity adjustments are intended to maintain salary equality between or among agency employees or in comparison with employees in similar positions in relevant job markets.

**Reclassifications** are changes from one job classification to another job classification. The purpose is to properly classify the position based on the actual work currently being performed. It does not refer to a change in an employee’s duty assignment. Reclassifications can result in the employee’s salary increasing, decreasing, or remaining the same.

For additional information on these salary actions, see *Texas Human Resources Management Statutes Inventory, 2022-2023 Biennium* (SAO Report 22-303, October 2021).

Source: Salary and benefits expenditures data was extracted using established expenditure codes from the Office of the Comptroller of Public Accounts’ Manual of Accounts and Uniform Statewide Accounting System. Salary range and salary trends information was prepared from data contained in the Electronic Classification Analysis System, which consists of fiscal year-end summary information received from the Office of the Comptroller of Public Accounts’ Uniform Statewide Payroll/Personnel System, Human Resource Information System, and Standardized Payroll/Personnel Reporting System. Information on salary actions was extracted from the Office of the Comptroller of Public Accounts’ Uniform Statewide Accounting System.
Fiscal Year 2022 Workforce Demographics

Workforce Demographics
Workforce demographic information includes only classified, regular full-time and part-time employees, unless otherwise noted. Information on workforce demographics are averages based on fiscal year 2022 data.

Gender, Ethnicity, and Age
This section compares the agency’s gender, ethnicity, and age demographics with the statewide demographics.

Note: Effective April 1, 2019, the racial/ethnic groups changed in the payroll systems used at state agencies because the U. S. Equal Employment Opportunity Commission revised certain racial groups. Those changes include separating Pacific Islander from Asian (the new group is Native Hawaiian or Other Pacific Islander) and adding a new group of “two or more races.” Source: Office of the Comptroller of Public Accounts, System Change Tracker - ACR 60350 [03/29/19].

Agency Length of Service
This section compares the agency’s length of service demographics with the statewide demographics. Information on employee length of agency service covers each employee’s most recent employment with the agency and does not include breaks in service.

Retirement Projections
Retirement projections are not shown for agencies that have (1) no potential retirements or (2) approximately 20 FTEs or fewer.

Note: Retirement projections do not include elected officials and judges.

Source: Demographic information was prepared from data contained in the Electronic Classification Analysis System, which consists of fiscal year-end summary information received from the Office of the Comptroller of Public Accounts’ Uniform Statewide Payroll/Personnel System, Human Resource Information System, and Standardized Payroll/Personnel Reporting System.
Veteran Employment

In accordance with Texas Government Code, Section 657.004, each state agency shall establish a goal of hiring, in full-time positions, a number of veterans equal to at least 20 percent of the total number of employees at that agency.

This section provides the total percentage of employees who self-reported as veterans for each state agency and statewide. Statewide totals include both state agencies and higher education institutions.

Source: Information about the employment of veterans was obtained from the Office of the Comptroller of Public Accounts’ veteran workforce summary reports.